Town of Lunenburg

5- Year Financial Forecast

FY2012 - 2016

November, 2010

Kerry A. Speidel
Town Manager

FY2012 - 2016 Financial Forecast

Revenue Assumptions:

1. Property Tax increases 2.5% per year, plus whatever amount is necessary to cover Exempt Debt.
2. New Growth increases in FY12 & FY13 to account for Emerald Place and Tri-Town Landing Developments.
3. All State Aid accounts decrease by 10% in FY12, but increase by 2.5% each year thereafter.
4. No growth in FY12 Local Receipts over adjusted FY11 projections; 2.5% increase each year thereafter.
5. No change in Available Funds
6. No draw on Stabilization Fund.

General Expenditure Assumptions:

1. All utilities, except telephone, are projected to increase 5% per year
2. Telephone expenses are projected to increase 2.5% per year
3. All other expenses, except where noted below, are projected to increase 2%
4. All personnel expenses, except where noted below, will increase in accordance with approved contracts.
5. All dues, memberships, training, mileage reimbursement accounts have been restored

Special Expenditure Assumptions:

1. General Government: create PT HR Coordinator position; transitioning to FY in FY2015.
2. General Government: increase Legal Expenses by 3% per year.
3. General Government: increase Town Clerk's Salary by 10% in FY12; 2.5% per year thereafter.
4. Police: Add 1 Patrol Officer per year FY11, 12 & 13; add 1 Sargent in FY15
5. Fire: Phase in 2nd shift, 2 person coverage, 50% of week in FY12; 100% of week by FY13.
6. Fire: Assume in-house dispatch
7. Building Inspection: additional hours for PT Assistant Building Inspector
8. Emergency Management: increase stipend from $2,500 to $5,000
9. School Department: use Superintendent's projections
10. Monty Tech: assume increase of 3.5% per year
11. DPW: $50K per year for Crack Sealing Program
12. DPW: Add one laborer/equipment operator position per year
13. DPW: increase Snow & Ice Supplies by 5% each year; others by 2%
14. DPW: Fleet Maintenance & Fuel, increase all accounts by 5% per year
15. DPW: Facilities, one additional maintenance worker
16. Solid Waste: 5% per year
17. COA: add additional PT hours for Outreach
18. Library: Increase hours to restore cuts made in FY10
19. Library: Pay CWMARS membership out of operating budget
20. Retirement Assessment: increase 10% per year
21. Workers Compensation: increase 5% per year

Town of Lunenburg
Financial Forecast FY2012 - 2016

Revenue	FY2011 Approved	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
Property Tax	$ 17,965,148	$ 18,677,546	$ 19,440,808	$ 20,075,585	$ 20,739,233	$ 21,423,804
State Aid	$ 6,030,068	$ 5,427,062	$ 5,562,738	$ 5,701,807	$ 5,844,352	$ 5,990,461
Local Receipts	$ 2,363,606	$ 2,422,908	$ 2,483,480	$ 2,545,567	$ 2,609,207	$ 2,674,437
Available Funds	$ 1,811,950	$ 1,470,894	$ 1,458,257	$ 1,451,890	$ 1,458,112	$ 1,455,239
total:	$ 28,170,773	$ 27,998,409	$ 28,945,282	$ 29,774,849	$ 30,650,904	$ 31,543,940
Property Tax						
Prior Year Levy Limit	$ 16,414,992	$ 16,975,367	$ 17,699,751	$ 18,492,245	$ 19,154,551	$ 19,833,415
2 1/2% Increase	$ 410,375	$ 424,384	$ 442,494	$ 462,306	$ 478,864	$ 495,835
New Growth	$ 150,000	$ 300,000	$ 350,000	$ 200,000	$ 200,000	$ 200,000
Override						
Debt Exclusions	$ 989,782	$977,795	$948,563	$921,034	$905,819	$894,554
total:	$ 17,965,148	$ 18,677,546	$ 19,440,808	$ 20,075,585	$ 20,739,233	$ 21,423,804
State Aid						
Chapter 70	$ 4,498,396	$ 4,048,557	$ 4,149,770	$ 4,253,515	$ 4,359,853	$ 4,468,849
Charter Tuition Reimbursements	$ 97,708	$ 87,937	$ 90,136	$ 92,389	$ 94,699	$ 97,066
Charter School Capital Facility Reimb	$ -	$ -	$ -	$ -	$ -	$ -
School Lunch	$ 8,112	$ 7,301	$ 7,483	$ 7,670	$ 7,862	$ 8,059
School Choice Receiving Tuition	$ 405,933	$ 365,340	$ 374,473	$ 383,835	$ 393,431	$ 403,267
Lottery	$ 894,449	$ 805,004	$ 825,129	$ 845,758	$ 866,902	$ 888,574
Gaming Proceeds for Lottery Cap	$ -	$ -	$ -	$ -	$ -	$ -
Additional Assistance	$ -	$ -	$ -	$ -	$ -	$ -
Police Career Incentive (Quinn Bill)	$ 5,914	$ 5,323	$ 5,456	$ 5,592	$ 5,732	$ 5,875
Veteran's Benefits	$ -	$ -	$ -	$ -	$ -	$ -
Veterans Exemption	$ 27,025	$ 24,323	$ 24,931	$ 25,554	$ 26,193	$ 26,847
Elderly Exemption	$ 30,404	$ 27,364	$ 28,048	$ 28,749	$ 29,468	$ 30,204
State Owned Land	$ 49,989	$ 44,990	$ 46,115	$ 47,268	$ 48,449	$ 49,661
Libraries	$ 12,138	$ 10,924	$ 11,197	$ 11,477	$ 11,764	$ 12,058
total:	$ 6,030,068	$ 5,427,062	$ 5,562,738	$ 5,701,807	$ 5,844,352	$ 5,990,461
Local Receipts						
Motor Vehicle Excise	$ 1,158,763	$ 1,218,065	$ 1,248,516	$ 1,279,729	$ 1,311,722	$ 1,344,515
Other Excise			$ -	$ -	$ -	$ -
Penalties & Interest on Taxes	$ 90,000	$ 90,000	$ 92,250	$ 94,556	$ 96,920	$ 99,343
Payments in lieu of Taxes	$ 1,600	$ 1,600	$ 1,640	$ 1,681	$ 1,723	$ 1,766
Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
Other Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
Fees	$ 135,000	$ 135,000	$ 138,375	$ 141,834	$ 145,380	$ 149,015
Rentals	$ -	$ -	$ -	$ -	$ -	$ -
Departmental Revenue- Schools	$ 105,000	$ 105,000	$ 107,625	$ 110,316	$ 113,074	$ 115,900
Departmental Revenue- Library			$ -	$ -	$ -	$ -
Departmental Revenue-Cemeteries	$ 8,000	$ 8,000	$ 8,200	$ 8,405	$ 8,615	$ 8,831
Departmental Revenue- Recreation			$ -	$ -	$ -	$ -
Other Departmental Revenue	$ 339,243	$ 339,243	$ 347,724	$ 356,417	$ 365,328	$ 374,461
Licenses & Permits	$ 200,000	$ 200,000	$ 205,000	$ 210,125	$ 215,378	$ 220,763
Special Assessments	$ 26,000	$ 26,000	$ 26,650	$ 27,316	$ 27,999	$ 28,699
Fines & Forfeits	$ 65,000	$ 65,000	$ 66,625	$ 68,291	$ 69,998	$ 71,748
Investment Income	$ 100,000	$ 100,000	$ 102,500	$ 105,063	$ 107,689	$ 110,381
Miscellaneous Recurring (Local Option Meals)	$ 60,000	$ 60,000	$ 61,500	$ 63,038	$ 64,613	$ 66,229
Miscellaneous Non- Recurring	$ 75,000	$ 75,000	$ 76,875	$ 78,797	$ 80,767	$ 82,786
total:	$ 2,363,606	$ 2,422,908	$ 2,483,480	$ 2,545,567	$ 2,609,207	$ 2,674,437
Available Funds						
Overlay Surplus	$ -	$ -	$ -	$ -	$ -	$ -
Free Cash	$ -	$ -	$ -	$ -	$ -	$ -
Unexpended Articles	$ 22,785	$ -	$ -	$ -	$ -	$ -
Borrowing	$ 110,000	$ -	$ -	$ -	$ -	$ -
Stabilization Fund	$ 213,252	$ -	$ -	$ -	$ -	$ -
SBA Reimbursement	$ 559,057	$ 559,057	$ 559,057	$ 559,057	$ 559,057	$ 559,057
Sewer Enterprise	$ 30,715	$ 36,858	$ 44,230	$ 44,230	$ 53,076	$ 63,691
Sewer Betterments	$ 802,490	$801,328	$781,319	$774,952	$772,329	$758,841
Water Betterments	$ 62,779	$ 62,779	$ 62,779	$ 62,779	$ 62,779	$ 62,779
Septic Loan Revenue	$ 10,872	$ 10,872	$ 10,872	$ 10,872	$ 10,872	$ 10,872
Sale of Real Estate	$ -	$ -	$ -	$ -	$ -	$ -
ARRA Funding	$ -	$ -	$ -	$ -	$ -	$ -
total:	$ 1,811,950	$ 1,470,894	$ 1,458,257	$ 1,451,890	$ 1,458,112	$ 1,455,239
Total: General Fund Revenue	$ 28,170,773	$ 27,998,409	$ 28,945,282	$ 29,774,849	$ 30,650,904	$ 31,543,940

Town of Lunenburg
Financial Forecast FY2012 - 2016

Expenditures:	Recommend. FY2011	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
General Fund Expenditures:						
General Government	$ 1,203,302	$1,267,210	$1,296,644	$1,331,239	$1,371,809	$1,409,701
Central Purchasing	$ 41,650	$42,641	$43,656	$44,696	$46,729	$48,866
Police	$ 1,283,397	$1,397,801	$1,476,346	$1,561,772	$1,658,597	$1,696,570
Fire	$ 775,963	$858,227	$911,581	$931,815	$952,567	$973,852
Other Protection	$ 182,261	$210,311	$213,160	$216,084	$219,588	$222,673
Department of Public Works	$ 1,341,657	$1,540,637	$1,625,396	$1,711,632	$1,800,439	$1,891,918
Solid Waste	$ 125,000	$131,250	$131,250	$137,813	$137,813	$144,703
Health & Sanitation	$ 66,361	$69,999	$70,675	$71,364	$72,068	$72,785
Council on Aging	$ 105,076	$126,614	$129,663	$132,799	$136,026	$139,347
Veterans	$ 9,910	$16,500	$16,500	$16,500	$16,500	$16,500
Lunenburg Public Schools	$ 14,591,076	$15,369,000	$16,292,000	$16,936,000	$17,503,000	$18,086,700
Monty Tech Assessment	$ 636,020	$667,800	$691,173	$715,364	$740,402	$766,316
Library	$ 329,791	$369,098	$377,639	$386,416	$395,437	$404,711
Debt Service	$ 2,897,801	$2,805,082	$2,729,949	$2,663,869	$2,635,335	$2,599,663
Unclassified	$ 2,370,894	$2,547,539	$2,757,640	$2,990,129	$3,238,636	$3,512,937
Retirement Assessment	$ 583,808	$642,189	$706,408	$777,048	$854,753	$940,229
sub-total:	**$ 26,543,967**	**$ 28,061,896**	**$ 29,469,679**	**$ 30,624,541**	**$ 31,779,700**	**$ 32,927,471**
Non-Appropriated Expenditures:						
Cherry Sheet Charges	$ 722,778	$740,847	$759,369	$778,353	$797,812	$817,757
Cherry Sheet Offsets	$ 426,243	$447,555	$469,933	$493,430	$518,101	$544,006
Overlay	$ 145,000	$175,000	$150,000	$150,000	$175,000	$150,000
sub-total:	**$ 1,294,021**	**$ 1,363,403**	**$ 1,379,302**	**$ 1,421,782**	**$ 1,490,913**	**$ 1,511,763**
TOTAL BUDGET:	**$ 27,837,988**	**$ 29,425,299**	**$ 30,848,980**	**$ 32,046,324**	**$ 33,270,612**	**$ 34,439,234**
Other Warrant Articles:						
Capital Articles	$ 317,785	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000
Other Articles	$ 15,000	$ 100,000	$ 104,750	$ 108,710	$ 112,525	$ 116,227
Teachers Salary Deferral	$ -	$ -	$ -	$ -	$ -	$ -
sub-total:	$ 332,785	$ 1,350,000	$ 1,354,750	$ 1,358,710	$ 1,362,525	$ 1,366,227
total:	**$ 28,170,773**	**$ 30,775,299**	**$ 32,203,730**	**$ 33,405,033**	**$ 34,633,138**	**$ 35,805,461**

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Revenue	$ 28,170,773	$ 27,998,409	$ 28,945,282	$ 29,774,849	$ 30,650,904	$ 31,543,940
Expenditures	$ 28,170,773	$ 30,775,299	$ 32,203,730	$ 33,405,033	$ 34,633,138	$ 35,805,461
Difference	$ -	$ (2,776,890)	$ (3,258,448)	$ (3,630,185)	$ (3,982,234)	$ (4,261,521)
		-9.92%	-11.26%	-12.19%	-12.99%	-13.51%

FY2012 - 2016 Financial Forecast
November 2010

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
General Government								
122 - SELECTMEN'S ADMINISTRATION	511000	CHIEF ADMINISTRATIVE ASSISTANT	$ 61,702	$ 62,936	$ 64,195	$ 65,479	$ 66,788	$ 68,124
	511001	SALARIES CLERICAL	$ 36,081	$ 36,803	$ 37,539	$ 38,289	$ 39,055	$ 39,836
	514002	LONGEVITY PAY	$ 2,753	$ 2,808	$ 2,864	$ 2,921	$ 2,980	$ 3,039
	512000	SALARIES SELECTMEN	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
Personnel Sub-Total:			**$ 101,036**	**$ 103,046**	**$ 105,097**	**$ 107,189**	**$ 109,323**	**$ 111,499**
	531006	PURCHASE A SERVICE	$ 250	$ 250	$ 255	$ 260	$ 265	$ 271
	527500	METER RENTAL	$ 250	$ 250	$ 255	$ 260	$ 265	$ 271
	534200	PRINTING	$ -	$ -	$ -	$ -	$ -	$ -
	534300	PARKING CLERK	$ 100	$ 100	$ 102	$ 104	$ 106	$ 108
	534400	POSTAGE	$ 900	$ 900	$ 918	$ 936	$ 955	$ 974
	534500	ADVERTISING	$ 500	$ 500	$ 510	$ 520	$ 531	$ 541
	540000	OFFICE SUPPLIES	$ 500	$ 500	$ 510	$ 520	$ 531	$ 541
	573000	DUES/MEMBERSHIP	$ 2,000	$ 2,000	$ 2,040	$ 2,081	$ 2,122	$ 2,165
	573100	MEETINGS/SCHOOL	$ 500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Expense Sub-Total:			**$ 5,000**	**$ 6,000**	**$ 6,090**	**$ 6,182**	**$ 6,275**	**$ 6,371**
122 - SELECTMEN'S ADMINISTRATION - Total			**$ 106,036**	**$ 109,046**	**$ 111,187**	**$ 113,371**	**$ 115,598**	**$ 117,870**
126 - TOWN MANAGER	511000	TOWN MANAGER SALARY	$ 115,000	$ 117,300	$ 119,646	$ 122,039	$ 124,480	$ 126,969
		HR COORDINATOR		$ 25,000	$ 30,000	$ 35,000	$ 50,000	$ 60,000
	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 115,000**	**$ 142,300**	**$ 149,646**	**$ 157,039**	**$ 174,480**	**$ 186,969**
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ -	$ -	$ -	$ -	$ -	$ -
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 450	$ 450	$ 459	$ 468	$ 478	$ 487
		MILEAGE REIMBURSEMENT		$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 1,200
	573000	DUES/MEMBERSHIP	$ 1,750	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
	573100	MEETINGS/SCHOOL	$ 1,250	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Expense Sub-Total:			**$ 3,450**	**$ 6,650**	**$ 6,659**	**$ 6,668**	**$ 6,678**	**$ 6,687**
126 - TOWN MANAGER- Total			**$ 118,450**	**$ 148,950**	**$ 156,305**	**$ 163,707**	**$ 181,157**	**$ 193,656**
131 - FINANCE COMMITTEE	534500	ADVERTISING	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	573000	DUES/MEMBERSHIP	$ 200	$ 200	$ 200	$ 200	$ 200	$ 200
	573100	MEETINGS/SCHOOL	$ 200	$ 500	$ 500	$ 500	$ 500	$ 500
131 - FINANCE COMMITTEE - Total			**$ 500**	**$ 800**	**$ 800**	**$ 800**	**$ 800**	**$ 800**
135 - TOWN ACCOUNTANT	511000	TOWN ACCOUNTANT SALARY	$ 62,833	$ 64,090	$ 65,371	$ 66,679	$ 68,012	$ 69,373
	511001	SALARIES CLERICAL	$ 73,486	$ 74,956	$ 76,455	$ 77,984	$ 79,544	$ 81,135
	514002	LONGEVITY PAY	$ 2,359	$ -	$ -	$ -	$ -	$ -
	519010	CONTRACT EVALUATION STIPEND						
Personnel Sub-Total:			**$ 138,678**	**$ 139,046**	**$ 141,827**	**$ 144,663**	**$ 147,556**	**$ 150,508**
	534400	POSTAGE	$ 800	$ 800	$ 800	$ 800	$ 800	$ 800
	540000	OFFICE SUPPLIES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	571000	MILEAGE REIMBURSEMENT	$ 150	$ 250	$ 250	$ 250	$ 250	$ 250
	573000	DUES/MEMBERSHIP	$ 150	$ 350	$ 350	$ 350	$ 350	$ 350
	573100	MEETINGS/SCHOOL	$ 300	$ 750	$ 750	$ 750	$ 750	$ 750
Expense Sub-Total:			**$ 1,900**	**$ 2,650**	**$ 2,650**	**$ 2,650**	**$ 2,650**	**$ 2,650**
135 - TOWN ACCOUNTANT - Total			**$ 140,578**	**$ 141,696**	**$ 144,477**	**$ 147,313**	**$ 150,206**	**$ 153,158**
	531020	AUDIT COSTS	$ 30,000	$ 33,000	$ 33,000	$ 34,650	$ 34,650	$ 36,383
		GASB 45 VALUATION						
136 - ANNUAL AUDIT - Total			**$ 30,000**	**$ 33,000**	**$ 33,000**	**$ 34,650**	**$ 34,650**	**$ 36,383**
141 - ASSESSOR'S ADMINISTRATION	511000	SALARIES ADMINISTRATIVE ASSISTANT	$ 32,512	$ 33,162	$ 33,826	$ 34,502	$ 35,192	$ 35,896
	511001	SALARIES CLERICAL	$ 16,051	$ 16,372	$ 16,700	$ 17,034	$ 17,374	$ 17,722
	514002	LONGEVITY PAY	$ 975	$ 975	$ 975	$ 975	$ 975	$ 975
	512000	SALARIES ELECTED OFFICIALS	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 49,539**	**$ 50,510**	**$ 51,501**	**$ 52,511**	**$ 53,542**	**$ 54,593**
	530500	TOWNS SHARE REGIONAL ASSESSOR	$ 56,200	$ 59,010	$ 59,010	$ 61,961	$ 61,961	$ 61,961
	531001	BINDING VITAL RECORDS	$ 350	$ 350	$ 357	$ 364	$ 371	$ 379
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -
	531010	UPDATE MAPS	$ 2,635	$ 2,335	$ 2,382	$ 2,429	$ 2,478	$ 2,527
	531011	DEED COPIES	$ 250	$ 250	$ 255	$ 260	$ 265	$ 271

FY2012 - 2016 Financial Forecast
November 2010

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	531018	DATA CONVERSION	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 1,500	$ 1,500	$ 1,530	$ 1,561	$ 1,592	$ 1,624
	534500	ADVERTISING	$ 200	$ 200	$ 204	$ 208	$ 212	$ 216
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	571000	MILEAGE REIMBURSEMENT	$ 500	$ 500	$ 510	$ 520	$ 531	$ 541
	573000	DUES/MEMBERSHIP	$ 2,020	$ 2,020	$ 2,060	$ 2,102	$ 2,144	$ 2,187
	573100	MEETINGS/SCHOOL	$ 200	$ 500	$ 500	$ 500	$ 500	$ 500
Expenses Sub-Total:			**$ 64,855**	**$ 67,665**	**$ 67,808**	**$ 70,905**	**$ 71,053**	**$ 71,205**
141 - ASSESSOR'S ADMINISTRATION - Total			**$ 114,394**	**$ 118,175**	**$ 119,309**	**$ 123,416**	**$ 124,595**	**$ 125,798**
145 - TREASURER'S ADMINISTRATION	511000	TREASURER'S SALARY	$ 30,119	$ 30,722	$ 31,336	$ 31,963	$ 32,602	$ 33,254
	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -
	511002	SALARY ASSISTANT TREASURER	$ 40,737	$ 41,552	$ 42,383	$ 43,230	$ 44,095	$ 44,977
Personnel Sub-Total:			**$ 70,856**	**$ 72,273**	**$ 73,719**	**$ 75,193**	**$ 76,697**	**$ 78,231**
	527500	METER RENTAL	$ 900	$ 900	$ 918	$ 936	$ 955	$ 974
	531002	CERTIFYING NOTES	$ -	$ -	$ -	$ -	$ -	$ -
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -
	531014	BOND ISSUANCE COSTS	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 3,500	$ 3,500	$ 3,570	$ 3,641	$ 3,714	$ 3,789
	540000	OFFICE SUPPLIES	$ 750	$ 750	$ 765	$ 780	$ 796	$ 812
	571000	MILEAGE REIMBURSEMENT	$ 350	$ 350	$ 357	$ 364	$ 371	$ 379
	573000	DUES/MEMBERSHIP	$ 200	$ 350	$ 350	$ 350	$ 350	$ 350
	573100	MEETINGS/SCHOOL	$ 300	$ 750	$ 750	$ 750	$ 750	$ 750
Expenses Sub-Total:			**$ 6,000**	**$ 6,600**	**$ 6,710**	**$ 6,822**	**$ 6,937**	**$ 7,053**
145 - TREASURER'S ADMINISTRATION - Total			**$ 76,856**	**$ 78,873**	**$ 80,429**	**$ 82,015**	**$ 83,634**	**$ 85,284**
146 - TAX COLLECTOR'S ADMINISTRATION	511000	TAX COLLECTOR'S SALARY	$ 30,119	$ 30,722	$ 31,336	$ 31,963	$ 32,602	$ 33,254
	514002	LONGEVITY PAY	$ 489	$ -	$ -	$ -	$ -	$ -
	511001	SALARIES ASSISTANT COLLECTOR	$ 28,886	$ 29,464	$ 30,053	$ 30,654	$ 31,267	$ 31,892
Personnel Sub-Total:			**$ 59,494**	**$ 60,186**	**$ 61,389**	**$ 62,617**	**$ 63,869**	**$ 65,147**

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	527500	METER RENTAL	$ 860	$ 877	$ 895	$ 913	$ 931	$ 950
	531003	CONTRACTED SERVICES	$ 6,500	$ 6,630	$ 6,763	$ 6,898	$ 7,036	$ 7,177
	531007	RECORDINGS-REGISTRY OF DEEDS	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 10,000	$ 10,200	$ 10,404	$ 10,612	$ 10,824	$ 11,041
	534500	ADVERTISING	$ 550	$ 561	$ 572	$ 584	$ 595	$ 607
	540000	OFFICE SUPPLIES	$ 750	$ 750	$ 765	$ 780	$ 796	$ 812
	571000	MILEAGE REIMBURSEMENT	$ 500	$ 500	$ 510	$ 520	$ 531	$ 541
	573000	DUES/MEMBERSHIP	$ 100	$ 250	$ 255	$ 260	$ 265	$ 271
	573100	MEETINGS/SCHOOL	$ 250	$ 500	$ 510	$ 520	$ 531	$ 541
Expense Sub-Total:			**$ 19,510**	**$ 20,268**	**$ 20,674**	**$ 21,087**	**$ 21,509**	**$ 21,939**
146 - TAX COLLECTOR'S ADMINISTRATION - Total			**$ 79,004**	**$ 80,454**	**$ 82,063**	**$ 83,704**	**$ 85,378**	**$ 87,086**
	531004	BANKING CHARGES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
149 - BANKING CHARGES - Total			**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**
	531005	LEGAL EXPENSES	$ 150,000	$ 150,000	$ 154,500	$ 159,135	$ 163,909	$ 168,826
151 - LEGAL EXPENSES - Total			**$ 150,000**	**$ 150,000**	**$ 154,500**	**$ 159,135**	**$ 163,909**	**$ 168,826**
155 - TECHNOLOGY DIRECTOR	511000	NETWORK ADMINISTRATOR SALARY	$ 32,625	$ 33,278	$ 33,943	$ 34,622	$ 35,314	$ 36,021
	511002	TECH ASSISTANT SALARIES	$ 44,412	$ 45,300	$ 46,206	$ 47,130	$ 48,073	$ 49,034
	514002	LONGEVITY PAY	$ 888	$ 906	$ 924	$ 943	$ 961	$ 981
Personnel Sub-Total:			**$ 77,925**	**$ 79,483**	**$ 81,073**	**$ 82,695**	**$ 84,349**	**$ 86,035**
	521001	OFFICE EQUIPMENT MTC	$ 62,500	$ 62,500	$ 63,750	$ 65,025	$ 66,326	$ 67,652
	531006	PURCHASE OF SERVICE	$ -	$ -	$ -	$ -	$ -	$ -
	531012	TRAINING	$ 1,000	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082
	531021	INTERNET ACCESS	$ 6,000	$ 6,000	$ 6,120	$ 6,242	$ 6,367	$ 6,495
	540000	SUPPLIES	$ 200	$ 200	$ 204	$ 208	$ 212	$ 216
	571000	MILEAGE REIMBURSEMENT	$ 300	$ 500	$ 500	$ 500	$ 500	$ 500
	573000	DUES/MEMBERSHIP	$ 750	$ 750	$ 765	$ 780	$ 796	$ 812
Expense Sub-Total:			**$ 70,750**	**$ 70,950**	**$ 72,359**	**$ 73,796**	**$ 75,262**	**$ 76,757**
155 - TECHNOLOGY DIRECTOR - Total			**$ 148,675**	**$ 150,433**	**$ 153,432**	**$ 156,491**	**$ 159,611**	**$ 162,793**

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Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
158 - TAX TITLE REDEMP/FORECLOSURE	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -
	531006	PURCHASE OF SERVICE	$ 4,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
	531007	RECORDINGS-REGISTRY OF DEEDS	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	534500	ADVERTISING	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
158 - TAX TITLE REDEMP/FORECLOSURE - Total			**$ 5,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**
161 - TOWN CLERK'S ADMINISTRATION	511001	SALARIES CLERICAL	$ -	$ -	$ -	$ -	$ -	$ -
	511002	ASSISTANT TOWN CLERK SALARY	$ 19,572	$ 19,963	$ 20,362	$ 20,770	$ 21,185	$ 21,609
	519007	RECORDING VITAL STATISTICS FEE	$ 400	$ 400	$ 408	$ 416	$ 424	$ 433
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 19,972**	**$ 20,363**	**$ 20,770**	**$ 21,186**	**$ 21,610**	**$ 22,042**
	527500	METER RENTAL	$ 100	$ 102	$ 104	$ 106	$ 108	$ 110
	531003	CONTRACTED SERVICES	$ 2,000	$ 2,040	$ 2,081	$ 2,122	$ 2,165	$ 2,208
	531007	RECORDINGS-REGISTRY OF DEEDS	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 350	$ 357	$ 364	$ 371	$ 379	$ 386
	540000	OFFICE SUPPLIES	$ 1,035	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082
	571000	MILEAGE REIMBURSEMENT	$ 500	$ 500	$ 510	$ 520	$ 531	$ 541
	573000	DUES/MEMBERSHIP	$ 100	$ 250	$ 255	$ 260	$ 265	$ 271
	573100	MEETINGS/SCHOOL	$ 700	$ 500	$ 510	$ 520	$ 531	$ 541
Expenses Sub-Total:			**$ 4,785**	**$ 4,749**	**$ 4,844**	**$ 4,941**	**$ 5,040**	**$ 5,140**
161 - TOWN CLERK'S ADMINISTRATION - Total			**$ 24,757**	**$ 25,112**	**$ 25,614**	**$ 26,127**	**$ 26,649**	**$ 27,182**
162 - ELECTIONS	512100	SALARIES ELECTION WORKERS	$ 5,280	$ 5,386	$ 5,493	$ 5,603	$ 5,715	$ 5,830
	531008	POLICE/CUSTODIANS ELECTIONS	$ 1,880	$ 1,974	$ 2,073	$ 2,176	$ 2,285	$ 2,399
Personnel Sub-Total:			**$ 7,160**	**$ 7,360**	**$ 7,566**	**$ 7,780**	**$ 8,000**	**$ 8,229**

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	534200	PRINTING	$ 3,200	$ 3,264	$ 3,329	$ 3,396	$ 3,464	$ 3,533
	534400	POSTAGE	$ 150	$ 153	$ 156	$ 159	$ 162	$ 166
	549000	LUNCHES	$ 350	$ 357	$ 364	$ 371	$ 379	$ 386
	540000	OFFICE SUPPLIES	$ 200	$ 204	$ 208	$ 212	$ 216	$ 221
Expense Sub-Total:			**$ 3,900**	**$ 3,978**	**$ 4,058**	**$ 4,139**	**$ 4,221**	**$ 4,306**
162 - ELECTIONS - Total			**$ 11,060**	**$ 11,338**	**$ 11,624**	**$ 11,918**	**$ 12,222**	**$ 12,535**
163 - REGISTRATION & CENSUS	512100	SALARIES REGISTRATION & CENSUS	$ 9,600	$ 9,792	$ 9,988	$ 10,188	$ 10,391	$ 10,599
	519000	STIPEND - RECORDING VITALS	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 9,600**	**$ 9,792**	**$ 9,988**	**$ 10,188**	**$ 10,391**	**$ 10,599**
	527500	METER RENTAL	$ 41	$ 42	$ 43	$ 44	$ 44	$ 45
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -
	531016	STREET LISTS	$ 413	$ 421	$ 430	$ 438	$ 447	$ 456
	534200	PRINTING	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 1,900	$ 1,938	$ 1,977	$ 2,016	$ 2,057	$ 2,098
	540000	OFFICE SUPPLIES	$ 485	$ 485	$ 495	$ 505	$ 515	$ 525
	571000	MILEAGE REIMBURSEMENT	$ 200	$ 200	$ 204	$ 208	$ 212	$ 216
Expense Sub-Total:			**$ 3,039**	**$ 3,086**	**$ 3,148**	**$ 3,211**	**$ 3,275**	**$ 3,340**
163 - REGISTRATION & CENSUS - Total			**$ 12,639**	**$ 12,878**	**$ 13,136**	**$ 13,398**	**$ 13,666**	**$ 13,940**
	512000	TOWN CLERK'S SALARY	$ 40,560	$ 44,616	$ 45,731	$ 46,875	$ 48,047	$ 49,248
164 - TOWN CLERK'S SALARY - Total			**$ 40,560**	**$ 44,616**	**$ 45,731**	**$ 46,875**	**$ 48,047**	**$ 49,248**

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Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
171 - CONSERVATION COMMISSION	511001	SALARY ADMINISTRATIVE ASSISTANT	$ 30,689	$ 31,303	$ 31,929	$ 32,567	$ 33,218	$ 33,883
Personnel Sub-Total			**$ 30,689**	**$ 31,303**	**$ 31,929**	**$ 32,567**	**$ 33,218**	**$ 33,883**
	521003	BRIDGE REPAIR & MTC	$ -	$ -	$ -	$ -	$ -	$ -
	531006	PURCHASE OF SERVICE	$ 750	$ 765	$ 780	$ 796	$ 812	$ 828
	531012	TOWN FOREST COMMITTEE	$ 250	$ 250	$ 255	$ 260	$ 265	$ 271
	531007	RECORDINGS-REGISTRY OF DEEDS	$ 150	$ 153	$ 156	$ 159	$ 162	$ 166
	531013	CONSULTANT	$ 12,000	$ 12,600	$ 13,230	$ 13,892	$ 14,586	$ 15,315
	534400	POSTAGE	$ 450	$ 459	$ 468	$ 478	$ 487	$ 497
	534500	ADVERTISING	$ 450	$ 450	$ 459	$ 468	$ 478	$ 487
	540000	OFFICE SUPPLIES	$ 350	$ 357	$ 364	$ 371	$ 379	$ 386
	573000	DUES/MEMBERSHIP	$ 500	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Expense Sub-Total:			**$ 14,900**	**$ 16,034**	**$ 16,713**	**$ 17,424**	**$ 18,169**	**$ 18,950**
171 - CONSERVATION COMMISSION - Total			**$ 45,589**	**$ 47,337**	**$ 48,641**	**$ 49,991**	**$ 51,388**	**$ 52,833**
175 - PLANNING BOARD	511000	SALARY PLANNING DIRECTOR	$ 51,926	$ 52,965	$ 54,024	$ 55,105	$ 56,207	$ 57,331
	514002	LONGEVITY PAY	$ 919	$ 537	$ 537	$ 537	$ 537	$ 537
	511001	SALARIES CLERICAL	$ 35,931	$ 36,650	$ 37,383	$ 38,130	$ 38,893	$ 39,671
Personnel Sub-Total:			**$ 88,776**	**$ 90,152**	**$ 91,944**	**$ 93,772**	**$ 95,637**	**$ 97,539**
	521001	OFFICE EQUIPMENT MTC	$ 2,000	$ 2,000	$ 2,040	$ 2,081	$ 2,122	$ 2,165
	531010	UPDATE MAPS	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	531013	CONSULTANT	$ -	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
	531017	PUBLICATIONS	$ 200	$ 200	$ 204	$ 208	$ 212	$ 216
	534400	POSTAGE	$ 500	$ 500	$ 510	$ 520	$ 531	$ 541
	534500	ADVERTISING	$ 400	$ 400	$ 408	$ 416	$ 424	$ 433
	540000	OFFICE SUPPLIES	$ 1,400	$ 1,400	$ 1,428	$ 1,457	$ 1,486	$ 1,515

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	571000	MILEAGE REIMBURSEMENT	$ 250	$ 250	$ 255	$ 260	$ 265	$ 271
	573000	DUES/MEMBERSHIP	$ 350	$ 350	$ 357	$ 364	$ 371	$ 379
	531036	MASTER PLAN UPDATE	$ -	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
	573100	MEETINGS/SCHOOL	$ 500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Expense Sub-Total:			**$ 5,600**	**$ 12,100**	**$ 12,202**	**$ 12,306**	**$ 12,412**	**$ 12,520**
175 - PLANNING BOARD - Total			**$ 94,376**	**$ 102,252**	**$ 104,146**	**$ 106,078**	**$ 108,049**	**$ 110,059**
176 - ZONING BOARD OF APPEALS	511001	SALARIES CLERICAL	$ 1,800	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Personnel Sub-Total:			**$ 1,800**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**
	531003	CONTRACTED SERVICES						
	534200	PRINTING	$ 25	$ 50	$ 50	$ 50	$ 50	$ 50
	534400	POSTAGE	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	534500	ADVERTISING	$ 603	$ 600	$ 600	$ 600	$ 600	$ 600
	540000	OFFICE SUPPLIES	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
	571000	MILEAGE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -
	573000	DUES/MEMBERSHIP	$ 50	$ 250	$ 250	$ 250	$ 250	$ 250
	573100	MEETINGS/SCHOOL	$ 250	$ 750	$ 750	$ 750	$ 750	$ 750
Expense Sub-Total:			**$ 1,528**	**$ 2,250**	**$ 2,250**	**$ 2,250**	**$ 2,250**	**$ 2,250**
176 - ZONING BOARD OF APPEALS - Total			**$ 3,328**	**$ 4,750**	**$ 4,750**	**$ 4,750**	**$ 4,750**	**$ 4,750**
Total: General Government			**$ 1,203,302**	**$ 1,267,210**	**$ 1,296,644**	**$ 1,331,239**	**$ 1,371,809**	**$ 1,409,701**
Central Purchasing								
199 - CENTRAL PURCHASING	521001	OFFICE EQUIPMENT MTC	$ 4,750	$ 4,845	$ 4,942	$ 5,041	$ 5,142	$ 5,244
	521006	SEWERAGE DISPOSAL	$ -	$ -	$ -	$ -	$ -	$ -
	521007	EQUIPMENT MTC	$ 5,000	$ 5,100	$ 5,202	$ 5,306	$ 5,412	$ 5,520
	521011	ELECTRICITY CHARGES	$ -	$ -	$ -	$ -	$ -	$ -
	521012	HEATING CHARGES/FUEL OIL	$ -	$ -	$ -	$ -	$ -	$ -
	521013	RUBBISH REMOVAL CHARGES	$ 1,650	$ 1,691	$ 1,734	$ 1,777	$ 1,821	$ 1,867
	521014	TELEPHONE CHARGES	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 34,084	$ 35,958

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	521025	HEATING CHARGES/NATURAL GAS	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 250	$ 255	$ 260	$ 265	$ 271	$ 276
	523001	WATER CHARGES	$ -	$ -	$ -	$ -	$ -	$ -
199 - CENTRAL PURCHASING - Total			**$ 41,650**	**$ 42,641**	**$ 43,656**	**$ 44,696**	**$ 46,729**	**$ 48,866**
Police								
210 - POLICE DEPARTMENT	511000	SALARY POLICE CHIEF	$ 72,540	$ 82,397	$ 84,869	$ 89,112	$ 93,568	$ 98,246
	511001	SALARY ADMINISTRATIVE ASSISTANT	$ 42,454	$ 43,303	$ 44,169	$ 45,053	$ 45,954	$ 46,873
	511004	SARGENTS SALARIES	$ 181,272	$ 184,897	$ 188,595	$ 192,367	$ 256,215	$ 261,339
	511005	LIEUTENANTS SALARIES	$ 69,488	$ 70,877	$ 72,295	$ 73,741	$ 75,216	$ 76,720
	511006	PATROLMAN SALARIES	$ 424,539	$ 490,766	$ 547,582	$ 607,533	$ 619,684	$ 632,078
	513000	SALARIES OVERTIME	$ 90,000	$ 100,000	$ 102,000	$ 104,040	$ 106,121	$ 108,243
	514000	SHIFT DIFFERENTIAL	$ 12,899	$ 13,157	$ 13,420	$ 13,689	$ 13,962	$ 14,242
	514001	HOLIDAY PAY	$ 24,000	$ 24,480	$ 24,970	$ 25,469	$ 25,978	$ 26,498
	514002	LONGEVITY PAY	$ 22,990	$ 23,450	$ 23,919	$ 24,397	$ 24,885	$ 25,383
	514003	COURT TIME	$ 19,931	$ 20,330	$ 20,736	$ 21,151	$ 21,574	$ 22,005
	514004	OFF DUTY DETAIL	$ 19,000	$ 19,380	$ 19,768	$ 20,163	$ 20,566	$ 20,978
	517000	RETIREMENT/LONGEVITY STIPENDS	$ -	$ -	$ -	$ -	$ -	$ -
	519001	UNIFORM ALLOWANCE	$ 20,100	$ 21,650	$ 23,200	$ 24,750	$ 26,300	$ 26,826
	519002	CAREER INCENTIVE	$ 76,695	$ 78,229	$ 79,793	$ 81,389	$ 83,017	$ 84,677
	519003	FIRE ARMS TRAINING	$ 20,328	$ 20,735	$ 21,149	$ 21,572	$ 22,004	$ 22,444
	519004	CPR TRAINING	$ 5,425	$ 5,534	$ 5,644	$ 5,757	$ 5,872	$ 5,990
	519009	IN-SERV/SPECIALIZED TRAINING	$ 15,000	$ 20,000	$ 20,400	$ 20,808	$ 21,224	$ 21,649
	519010	CONTRACT EVALUATION STIPEND						
Personnel Sub-Total:			**$ 1,116,662**	**$ 1,219,185**	**$ 1,292,509**	**$ 1,370,992**	**$ 1,462,140**	**$ 1,494,190**
	521007	EQUIPMENT MTC	$ 5,015	$ 5,115	$ 5,218	$ 5,322	$ 5,428	$ 5,537
	521006	SEWER CHARGES	$ 1,800	$ 1,890	$ 1,985	$ 2,084	$ 2,188	$ 2,297
	521011	ELECTRICITY CHARGES	$ 57,600	$ 60,480	$ 63,504	$ 66,679	$ 70,013	$ 73,514
	521012	HEATING CHARGES/FUEL OIL	$ 27,000	$ 28,350	$ 28,351	$ 28,352	$ 28,353	$ 28,354
	523001	WATER CHARGES	$ 800	$ 840	$ 882	$ 926	$ 972	$ 1,021
	573200	TRAINING COURSE FEES	$ 4,000	$ 4,080	$ 4,162	$ 4,245	$ 4,330	$ 4,416
	531006	PURCHASE OF SERVICE	$ -	$ -	$ -	$ -	$ -	$ -
	534200	PRINTING	$ 3,600	$ 3,672	$ 3,745	$ 3,820	$ 3,897	$ 3,975
	534400	POSTAGE	$ 550	$ 561	$ 572	$ 584	$ 595	$ 607
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 2,800	$ 2,856	$ 2,913	$ 2,971	$ 3,031	$ 3,091
	551001	SUPPLIES FIREARMS QUALIFICATIO	$ 5,000	$ 5,100	$ 5,202	$ 5,306	$ 5,412	$ 5,520

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Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	571000	MILEAGE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -
	573000	DUES/MEMBERSHIP	$ 1,870	$ 1,907	$ 1,946	$ 1,984	$ 2,024	$ 2,065
	551002	BADGES	$ 1,000	$ 1,100	$ 1,210	$ 1,331	$ 1,464	$ 1,611
Expenses Sub-Total:			**$ 111,035**	**$ 115,952**	**$ 119,689**	**$ 123,605**	**$ 127,708**	**$ 132,009**
210 - POLICE DEPARTMENT - Total			**$ 1,227,697**	**$ 1,335,137**	**$ 1,412,199**	**$ 1,494,597**	**$ 1,589,848**	**$ 1,626,198**
213 - POLICE LOCK UP	511014	PAYROLL LOCK-UP	$ 47,000	$ 47,940	$ 48,899	$ 49,877	$ 50,874	$ 51,892
Personnel Sub-Total:			**$ 47,000**	**$ 47,940**	**$ 48,899**	**$ 49,877**	**$ 50,874**	**$ 51,892**
	531006	PURCHASE OF SERVICE	$ 600	$ 612	$ 624	$ 637	$ 649	$ 662
	540000	OFFICE SUPPLIES	$ 600	$ 612	$ 624	$ 637	$ 649	$ 662
Expenses Sub-Total:			**$ 1,200**	**$ 1,224**	**$ 1,248**	**$ 1,273**	**$ 1,299**	**$ 1,325**
213 - POLICE LOCK UP - Total			**$ 48,200**	**$ 49,164**	**$ 50,147**	**$ 51,150**	**$ 52,173**	**$ 53,217**
524 - POLICE/FIRE MEDICAL	531035	MEDICAL EXPENSES	$ 2,500	$ 3,500	$ 3,500	$ 5,000	$ 5,000	$ 5,000
524 - POLICE/FIRE MEDICAL - Total			**$ 2,500**	**$ 3,500**	**$ 3,500**	**$ 5,000**	**$ 5,000**	**$ 5,000**
214 - INJURY LEAVE	515000	INJURY LEAVE	$ 5,000	$ 10,000	$ 10,500	$ 11,025	$ 11,576	$ 12,155
214 - INJURY LEAVE - Total			**$ 5,000**	**$ 10,000**	**$ 10,500**	**$ 11,025**	**$ 11,576**	**$ 12,155**
Total: Police Department			**$ 1,283,397**	**$ 1,397,801**	**$ 1,476,346**	**$ 1,561,772**	**$ 1,658,597**	**$ 1,696,570**

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Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
Fire Department								
220 - FIRE DEPARTMENT	511000	FIRE CHIEF SALARY	$ 71,201	$ 79,261	$ 81,639	$ 85,721	$ 90,007	$ 94,507
	511001	ADMINISTRATIVE ASSISTANT/EMT	$ 37,083	$ 37,825	$ 38,581	$ 39,353	$ 40,140	$ 40,942
	511007	DAYMEN SALARIES	$ 184,604	$ 188,296	$ 192,062	$ 195,903	$ 199,821	$ 203,818
	511008	AMBULANCE DIRECTOR SALARY	$ 1,266	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
	511009	FIRE OFFICERS SALARIES	$ -	$ -	$ -	$ -	$ -	$ -
	511010	FIREFIGHTERS SALARIES	$ 70,304	$ 108,304	$ 146,304	$ 149,230	$ 152,215	$ 155,259
	511011	EMT'S SALARIES	$ 87,100	$ 88,842	$ 90,619	$ 92,431	$ 94,280	$ 96,165
	513000	SALARIES OVERTIME	$ 25,000	$ 30,000	$ 30,600	$ 31,212	$ 31,836	$ 32,473
	519001	UNIFORM ALLOWANCE	$ 3,300	$ 3,366	$ 3,433	$ 3,502	$ 3,572	$ 3,643
	514002	LONGEVITY PAY	$ 6,365	$ 6,365	$ 6,365	$ 6,365	$ 6,365	$ 6,365
	519003	TRAINING FIREFIGHTERS	$ 10,400	$ 10,608	$ 10,820	$ 11,037	$ 11,257	$ 11,482
	519005	WEEKEND ON CALL STIPEND	$ 6,500	$ 6,630	$ 6,763	$ 6,898	$ 7,036	$ 7,177
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -
	519004	EMT BASIC/INTERMEDIATE STIPEND	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 9,000
Personnel Sub-Total:			**$ 512,123**	**$ 569,997**	**$ 617,686**	**$ 632,152**	**$ 647,029**	**$ 662,333**
	521004	BLDG REPAIRS & MTC	$ 1,500	$ 2,000	$ 2,500	$ 3,000	$ 3,500	$ 4,000
	521008	EQUIPMENT MTC - EMS	$ 2,500	$ 2,550	$ 2,601	$ 2,653	$ 2,706	$ 2,760
	521009	EQUIPMENT MTC - FIREFIGHTERS	$ 4,500	$ 4,590	$ 4,682	$ 4,775	$ 4,871	$ 4,968
	531023	RECERTIFICATION - EMS	$ 2,100	$ 2,142	$ 2,185	$ 2,229	$ 2,273	$ 2,319
	531024	FEES/LICENSES EMS	$ 3,500	$ 3,570	$ 3,641	$ 3,714	$ 3,789	$ 3,864
	534400	POSTAGE	$ 250	$ 255	$ 260	$ 265	$ 271	$ 276
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	541003	FIREFIGHTING/TRAINING SUPPLIES	$ 4,000	$ 4,080	$ 4,162	$ 4,245	$ 4,330	$ 4,416
	541004	EMS SUPPLIES	$ 6,000	$ 6,120	$ 6,242	$ 6,367	$ 6,495	$ 6,624
	541006	FOOD AT FIRES	$ 300	$ 306	$ 312	$ 318	$ 325	$ 331
	573000	DUES/MEMBERSHIP	$ 2,000	$ 2,040	$ 2,081	$ 2,122	$ 2,165	$ 2,208
	573001	MEETINGS/SCHOOL FIREFIGHTERS	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	573100	MEETINGS/SCHOOL	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	582001	CAPITAL PROTECTIVE EQUIPMENT	$ 8,000	$ 10,000	$ 10,200	$ 10,404	$ 10,612	$ 10,824
	587003	FIRE CHIEF COMMAND CAR	$ -	$ -	$ -	$ -	$ -	$ -
	582002	CAPITAL REPLACEMENT EQUIPMENT	$ 8,000	$ 10,000	$ 10,200	$ 10,404	$ 10,612	$ 10,824
Expenses Sub-Total:			**$ 45,650**	**$ 50,713**	**$ 52,187**	**$ 53,681**	**$ 55,195**	**$ 56,729**
220 - FIRE DEPARTMENT - Total			**$ 557,773**	**$ 620,710**	**$ 669,873**	**$ 685,833**	**$ 702,224**	**$ 719,061**

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
223 - FIRE HYDRANT EXPENSE	523002	HYDRANT EXPENSE	$ 14,265	$ 14,265	$ 14,265	$ 14,265	$ 14,265	$ 14,265
223 - FIRE HYDRANT EXPENSE - Total			**$ 14,265**	**$ 14,265**	**$ 14,265**	**$ 14,265**	**$ 14,265**	**$ 14,265**
227 - MTC OF TOWN RADIOS	521007	EQUIPMENT MTC	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
227 - MTC OF TOWN RADIOS - Total			**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
228 - RADIO WATCH	511003	SALARIES STAFF	$ 158,625	$ 161,798	$ 165,034	$ 168,335	$ 171,701	$ 175,135
	513000	SALARIES OVERTIME	$ 30,000	$ 45,000	$ 45,900	$ 46,818	$ 47,754	$ 48,709
	519001	UNIFORM ALLOWANCE	$ 2,700	$ 2,754	$ 2,809	$ 2,865	$ 2,923	$ 2,981
Personnel Sub-Total:			**$ 191,325**	**$ 209,552**	**$ 213,743**	**$ 218,018**	**$ 222,378**	**$ 226,826**
	534500	ADVERTISING	$ 200	$ 200	$ 200	$ 200	$ 200	$ 200
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	573100	MEETINGS/SCHOOL	$ 1,400	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Expense Sub-Total:			**$ 2,600**	**$ 3,700**	**$ 3,700**	**$ 3,700**	**$ 3,700**	**$ 3,700**
228 - RADIO WATCH - Total			**$ 193,925**	**$ 213,252**	**$ 217,443**	**$ 221,718**	**$ 226,078**	**$ 230,526**
Total: Fire Department			**$ 775,963**	**$ 858,227**	**$ 911,581**	**$ 931,815**	**$ 952,567**	**$ 973,852**
Other Protection								
241 - BUILDING INSPECTION	511000	BUILDING INSPECTOR SALARY	$ 60,364	$ 61,571	$ 62,803	$ 64,059	$ 65,340	$ 66,647
	511001	ADMINISTRATIVE ASSISTANT SALARY	$ 41,885	$ 42,723	$ 43,577	$ 44,449	$ 45,338	$ 46,245
	511003	ASST BUILDING INSPECTOR SALARY	$ 2,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	519008	BLDG INSPECTOR MILEAGE STIPEND	$ 5,000	$ 5,100	$ 5,100	$ 5,100	$ 5,100	$ 5,100

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	514002	LONGEVITY PAY	$ 3,277	$ 3,342	$ 3,409	$ 3,477	$ 3,547	$ 3,618
	519010	ADMINISTRATIVE ASSISTANT EVAL STIPEND						
Personnel Sub-Total:			**$ 113,026**	**$ 120,237**	**$ 122,390**	**$ 124,585**	**$ 126,825**	**$ 129,110**
	521001	OFFICE EQUIPMENT MTC	$ 200	$ 204	$ 208	$ 212	$ 216	$ 221
	531017	PUBLICATIONS	$ 325	$ 332	$ 338	$ 345	$ 352	$ 359
	534400	POSTAGE	$ 230	$ 235	$ 239	$ 244	$ 249	$ 254
	540000	OFFICE SUPPLIES	$ 400	$ 408	$ 416	$ 424	$ 433	$ 442
	558000	UNIFORM ALLOWANCE	$ 350	$ 357	$ 364	$ 371	$ 379	$ 386
	571000	MILEAGE REIMBURSEMENT	$ 725	$ 740	$ 754	$ 769	$ 785	$ 800
	573000	DUES/MEMBERSHIP	$ 230	$ 500	$ 500	$ 500	$ 500	$ 500
	573100	MEETINGS/SCHOOL	$ 345	$ 500	$ 500	$ 500	$ 500	$ 500
Expense Sub-Total:			**$ 2,805**	**$ 3,275**	**$ 3,320**	**$ 3,366**	**$ 3,414**	**$ 3,462**
241 - BUILDING INSPECTION - Total			**$ 115,831**	**$ 123,511**	**$ 125,710**	**$ 127,952**	**$ 130,239**	**$ 132,572**
242 - GAS INSPECTOR	511000	SALARY GAS INSPECTOR	$ 7,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	511002	SALARIES ASSISTANTS	$ -	$ -	$ -	$ -	$ -	
Personnel Sub-Total:			**$ 7,500**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
	573100	MEETINGS/SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -
Expense Sub-Total:			**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
242 - GAS INSPECTOR - Total			**$ 7,500**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
243 - PLUMBING INSPECTOR	511000	SALARY PLUMBING INSPECTOR	$ 7,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	511002	SALARIES ASSISTANTS	$ -	$ -	$ -	$ -	$ -	$ -
Personnel Sub-Total:			**$ 7,500**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
	573100	MEETINGS/SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
Expense Sub-Total:			$ -	$ -	$ -	$ -	$ -	$ -
243 - PLUMBING INSPECTOR - Total			$ 7,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
244 - INSPECTOR OF WGHTS & MEASURES	511000	SALARY INS OF WGHTS/MEASURES	$ 3,000	$ 3,500	$ 3,500	$ 3,500	$ 4,000	$ 4,000
Personnel Sub-Total:			$ 3,000	$ 3,500	$ 3,500	$ 3,500	$ 4,000	$ 4,000
	519008	MILEAGE STIPEND	$ 100	$ 150	$ 150	$ 150	$ 150	$ 150
	540000	OFFICE SUPPLIES	$ 250	$ 150	$ 150	$ 150	$ 150	$ 150
Expenses Sub-Total:			$ 350	$ 300	$ 300	$ 300	$ 300	$ 300
244 - INSPECTOR OF WGHTS & MEASURES - Total			$ 3,350	$ 3,800	$ 3,800	$ 3,800	$ 4,300	$ 4,300
245 - WIRING INSPECTOR	511000	SALARY WIRING INSPECTOR	$ 17,500	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
	511002	SALARIES ASSISTANTS	$ -	$ -	$ -	$ -	$ -	$ -
245 - WIRING INSPECTOR - Total			$ 17,500	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
246 - MUNICIPAL HEARINGS OFFICER	511000	SALARY HEARINGS OFFICER	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
246 - MUNICIPAL HEARINGS OFFICER - Total			$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
291 - EMERGENCY MANAGEMENT	511000	SALARY EMERGENCY MANAGEMENT	$ 2,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Personnel Sub-Total:			$ 2,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000

FY2012 - 2016 Financial Forecast
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Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	521007	EQUIPMENT MTC	$ 500	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	540000	OFFICE SUPPLIES	$ 500	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	571000	MILEAGE REIMBURSEMENT	$ -	$ -				
Expenses Sub-Total:			**$ 1,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**$ 2,000**
291 - EMERGENCY MANAGEMENT - Total			**$ 3,500**	**$ 7,000**	**$ 7,000**	**$ 7,000**	**$ 7,000**	**$ 7,000**
292 - ANIMAL CONTROL	511000	SALARY ANIMAL CONTROL OFFICER	$ 11,580	$ 17,500	$ 17,500	$ 17,500	$ 17,500	$ 17,500
Personnel Sub-Total:			**$ 11,580**	**$ 17,500**	**$ 17,500**	**$ 17,500**	**$ 17,500**	**$ 17,500**
	531025	VETERINARY CHARGES	$ 2,800	$ 3,000	$ 3,150	$ 3,308	$ 3,473	$ 3,647
	531026	CARE AND CUSTODY	$ 7,500	$ 10,000	$ 10,500	$ 11,025	$ 11,576	$ 12,155
	534200	PRINTING	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
	571000	MILEAGE REIMBURSEMENT	$ 1,200	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
Expenses Sub-Total:			**$ 13,000**	**$ 16,000**	**$ 16,650**	**$ 17,333**	**$ 18,049**	**$ 18,802**
292 - ANIMAL CONTROL - Total			**$ 24,580**	**$ 33,500**	**$ 34,150**	**$ 34,833**	**$ 35,549**	**$ 36,302**
Total: Other Protection			**$ 182,261**	**$ 210,311**	**$ 213,160**	**$ 216,084**	**$ 219,588**	**$ 222,673**
Education								
300 - SCHOOL DEPARTMENT - Total			**$ 14,591,076**	**$ 15,369,000**	**$ 16,292,000**	**$ 16,936,000**	**$ 17,503,000**	**$ 18,086,700**
312 - MONTY TECH ASSESSMENT	532000	MONTY TECH ASSESSMENT	$ 636,020	$ 667,800	$ 691,173	$ 715,364	$ 740,402	$ 766,316
312 - MONTY TECH ASSESSMENT - Total			**$ 636,020**	**$ 667,800**	**$ 691,173**	**$ 715,364**	**$ 740,402**	**$ 766,316**
Department of Public Works								
411 - GENERAL HIGHWAY MAINTENANCE	521016	HIRED EQUIPMENT	$ 2,500	$ 2,550	$ 2,601	$ 2,653	$ 2,706	$ 2,760
	521017	DRAINAGE	$ 6,000	$ 10,000	$ 10,200	$ 10,404	$ 10,612	$ 10,824
	531006	PURCHASE OF SERVICE	$ 30,000	$ 30,600	$ 31,212	$ 31,836	$ 32,473	$ 33,122
		CRACK SEAL		$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	587018	6 WHEEL DUMP TRUCK W/PLOW	$ -	$ -	$ -	$ -	$ -	$ -
	541018	SUPPLIES	$ 75,000	$ 90,000	$ 91,800	$ 93,636	$ 95,509	$ 97,419
411 - GENERAL HIGHWAY MAINTENANCE - Total			**$ 113,500**	**$ 183,150**	**$ 185,813**	**$ 188,529**	**$ 191,300**	**$ 194,126**
412 - TOWN HIGHWAY GARAGE	521004	BLDG REPAIRS & MTC	$ -	$ -	$ -	$ -	$ -	$ -
	521011	ELECTRICITY CHARGES	$ 5,103	$ 5,358	$ 5,626	$ 5,907	$ 6,203	$ 6,513
	521012	HEATING CHARGES/FUEL OIL	$ 4,010	$ 4,210	$ 4,421	$ 4,642	$ 4,874	$ 5,118
	521013	RUBBISH REMOVAL CHARGES	$ 2,100	$ 2,205	$ 2,315	$ 2,431	$ 2,553	$ 2,680
	521025	HEATING CHARGES/NATURAL GAS	$ 5,250	$ 5,513	$ 5,788	$ 6,078	$ 6,381	$ 6,700
	531006	PURCHASE OF SERVICE	$ -	$ -	$ -	$ -	$ -	$ -
	531028	SUPPLIES HIGHWAY	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	541001	CUSTODIAL SUPPLIES	$ -	$ -	$ -	$ -	$ -	$ -
412 - TOWN HIGHWAY GARAGE - Total			**$ 17,463**	**$ 18,306**	**$ 19,191**	**$ 20,119**	**$ 21,093**	**$ 22,115**
420 - HIGHWAY OVERTIME	513000	SALARIES OVERTIME	$ 3,000	$ 5,000	$ 5,100	$ 5,202	$ 5,306	$ 5,412
420 - HIGHWAY OVERTIME - Total			**$ 3,000**	**$ 5,000**	**$ 5,100**	**$ 5,202**	**$ 5,306**	**$ 5,412**
421 - HIGHWAY LABOR	511000	SALARY HIGHWAY MANAGER	$ 44,474	$ 45,364	$ 46,271	$ 47,197	$ 48,141	$ 49,103
		SUMMER YOUTH INTERNSHIP	$ -	$ 4,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
	511001	SALARIES CLERICAL	$ 41,885	$ 42,723	$ 43,577	$ 44,449	$ 45,338	$ 46,245
	511003	SALARIES STAFF	$ 221,277	$ 261,703	$ 306,937	$ 353,076	$ 400,137	$ 448,140
	511013	SALARIES DIRECTORS	$ 65,855	$ 67,172	$ 68,516	$ 69,886	$ 71,284	$ 72,710
	514002	LONGEVITY PAY	$ 7,481	$ 7,631	$ 7,783	$ 7,939	$ 8,098	$ 8,260
	519001	UNIFORM ALLOWANCE	$ 4,225	$ 4,310	$ 4,396	$ 4,484	$ 4,573	$ 4,665
	519005	ON-CALL STIPEND	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -
	558000	UNIFORM ALLOWANCE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -
421 - HIGHWAY LABOR - Total			**$ 391,699**	**$ 439,403**	**$ 488,981**	**$ 538,530**	**$ 589,071**	**$ 640,622**

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Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
423 - SNOW REMOVAL	513000	SALARIES OVERTIME	$ 17,500	$ 17,850	$ 18,207	$ 18,571	$ 18,943	$ 19,321
Personnel Sub-Total:			**$ 17,500**	**$ 17,850**	**$ 18,207**	**$ 18,571**	**$ 18,943**	**$ 19,321**
	531003	CONTRACTED SERVICES	$ 55,000	$ 56,100	$ 57,222	$ 58,366	$ 59,534	$ 60,724
	531029	SUPPLIES SNOW	$ 170,000	$ 178,500	$ 187,425	$ 196,796	$ 206,636	$ 216,968
	531030	HIRED EQUIPMENT SNOW	$ 7,500	$ 7,650	$ 7,803	$ 7,959	$ 8,118	$ 8,281
Expenses Sub-Total:			**$ 232,500**	**$ 242,250**	**$ 252,450**	**$ 263,122**	**$ 274,288**	**$ 285,973**
423 - SNOW REMOVAL - Total			**$ 250,000**	**$ 260,100**	**$ 270,657**	**$ 281,693**	**$ 293,231**	**$ 305,294**
425 - TRAFFIC SIGNS & DEVICES	521011	ELECTRICITY CHARGES	$ 1,500	$ 1,575	$ 1,654	$ 1,736	$ 1,823	$ 1,914
	521018	LINE PAINTING	$ 7,500	$ 7,650	$ 7,803	$ 7,959	$ 8,118	$ 8,281
	541018	SUPPLIES	$ 3,650	$ 3,723	$ 3,797	$ 3,873	$ 3,951	$ 4,030
425 - TRAFFIC SIGNS & DEVICES - Total			**$ 12,650**	**$ 12,948**	**$ 13,254**	**$ 13,569**	**$ 13,892**	**$ 14,225**
429 - VEHICLE MAINTENANCE	521019	PURCHASE SERVICE VEHICLE MAINT	$ 9,000	$ 9,450	$ 9,923	$ 10,419	$ 10,940	$ 11,487
	521020	PURCHASE SERV VEH MAINT FIRE	$ 7,000	$ 7,350	$ 7,718	$ 8,103	$ 8,509	$ 8,934
	521021	PURCHASE SERV VEH MAINT POLICE	$ 10,000	$ 10,500	$ 11,025	$ 11,576	$ 12,155	$ 12,763
	521022	PURCHASE SERV VEH MAINT SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -
	541007	VEHICLE MAINTENANCE SUPPLIES	$ 20,300	$ 21,315	$ 22,381	$ 23,500	$ 24,675	$ 25,909
	541008	VEHICLE MAINT SUPPLIES POLICE	$ 11,500	$ 12,075	$ 12,679	$ 13,313	$ 13,978	$ 14,677
	541009	VEHICLE MAINT SUPPLIES FIRE	$ 7,000	$ 7,350	$ 7,718	$ 8,103	$ 8,509	$ 8,934
	541010	VEHICLE MAINT SUPPLIES SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -
	541011	TOOLS VEHICLE MAINTENANCE	$ 2,000	$ 2,100	$ 2,205	$ 2,315	$ 2,431	$ 2,553
	541012	FUEL VEHICLE MAINT HIGHWAY	$ 21,735	$ 22,822	$ 23,963	$ 25,161	$ 26,419	$ 27,740
	541013	FUEL VEHICLE MAINT POLICE	$ 34,050	$ 35,753	$ 37,540	$ 39,417	$ 41,388	$ 43,457

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	541014	FUEL VEHICLE MAINT FIRE	$ 15,000	$ 15,750	$ 16,538	$ 17,364	$ 18,233	$ 19,144
	541015	FUEL VEHICLE MAINT SCHOOL	$ -	$ -	$ -	$ -	$ -	$ -
429 - VEHICLE MAINTENANCE - Total			**$ 137,585**	**$ 144,464**	**$ 151,687**	**$ 159,272**	**$ 167,235**	**$ 175,597**
491 - CEMETERY DEPARTMENT	511000	SALARIES DIVISION/DEPT HEADS	$ 43,827	$ 44,704	$ 45,598	$ 46,510	$ 47,440	$ 48,389
	513000	SALARIES OVERTIME	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	519001	UNIFORM ALLOWANCE	$ 650	$ 663	$ 676	$ 690	$ 704	$ 718
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -
	514002	LONGEVITY PAY	$ 1,205	$ 1,229	$ 1,254	$ 1,279	$ 1,305	$ 1,331
	558000	UNIFORM ALLOWANCE REIMBURSEMENT						
491 - CEMETERY DEPARTMENT - Total			**$ 46,682**	**$ 47,616**	**$ 48,568**	**$ 49,540**	**$ 50,530**	**$ 51,541**
192 - PUBLIC BUILDINGS	521011	ELECTRICITY CHARGES	$ 52,839	$ 55,481	$ 58,255	$ 61,168	$ 64,226	$ 67,437
	521012	HEATING CHARGES/FUEL OIL	$ 5,000	$ 5,250	$ 5,513	$ 5,788	$ 6,078	$ 6,381
	521025	HEATING CHARGES/NATURAL GAS	$ 12,550	$ 13,178	$ 13,836	$ 14,528	$ 15,255	$ 16,017
	523001	WATER CHARGES	$ 5,000	$ 5,250	$ 5,513	$ 5,788	$ 6,078	$ 6,381
	523003	SEWER USEAGE FEE	$ 2,000	$ 2,100	$ 2,205	$ 2,315	$ 2,431	$ 2,553
	523004	SEWER CONNECTION FEES	$ -	$ -	$ -	$ -	$ -	$ -
	531038	RENO & SPACE NEEDS ANALYSIS	$ -	$ -	$ -	$ -	$ -	$ -
	531037	ENG SERV NEW LIBRARY ROOF	$ -	$ -	$ -	$ -	$ -	$ -
	524100	REPAIRS & MAINTENANCE	$ 300	$ 1,000	$ 1,050	$ 1,103	$ 1,158	$ 1,216
	540000	SUPPLIES	$ -	$ -	$ -	$ -	$ -	$ -
192 - PUBLIC BUILDINGS - Total			**$ 77,689**	**$ 82,258**	**$ 86,371**	**$ 90,690**	**$ 95,224**	**$ 99,986**
193 - DIRECTOR OF FACILITIES & GROUNDS	511000	FACILITIES MANAGER	$ 38,179	$ 38,943	$ 39,722	$ 40,516	$ 41,326	$ 42,153
	511012	SALARIES	$ -	$ 40,000	$ 40,800	$ 41,616	$ 42,448	$ 43,297

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	513000	SALARIES OVERTIME	$ 2,000	$ 2,040	$ 2,081	$ 2,122	$ 2,165	$ 2,208
	514002	LONGEVITY PAY	$ 487	$ 497	$ 507	$ 517	$ 528	$ 538
	519001	UNIFORM ALLOWANCE	$ 488	$ 498	$ 508	$ 518	$ 528	$ 539
	519005	WEEKEND ON CALL STIPEND	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500	$ 6,500
Personnel Sub-Total:			**$ 47,654**	**$ 88,478**	**$ 90,117**	**$ 91,789**	**$ 93,495**	**$ 95,235**
	521004	PAINT EXT EAGLE HOUSE (OLD)	$ -	$ -	$ -	$ -	$ -	$ -
	524200	NEW EQUIPMENT MTC	$ 1,140	$ 1,197	$ 1,257	$ 1,320	$ 1,386	$ 1,455
	531003	CONTRACTED SERVICES	$ 72,900	$ 75,000	$ 76,500	$ 78,030	$ 79,591	$ 81,182
		CONTRACTED CLEANING SERVICES	$ 45,000	$ 45,900	$ 46,818	$ 47,754	$ 48,709	$ 49,684
	531006	LAKE SHIRLEY DAM	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	531039	LANDFILL MONITORING	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	531041	TEEN CENTER EXPENSES	$ 9,170	$ 9,170	$ 9,170	$ 9,170	$ 9,170	$ 9,170
	541001	CUSTODIAL SUPPLIES	$ 6,500	$ 7,000	$ 7,350	$ 7,718	$ 8,103	$ 8,509
	541002	BUILDING MTC SUPPLIES	$ 7,500	$ 15,000	$ 16,500	$ 18,150	$ 19,965	$ 21,962
Expenses Sub-Total:			**$ 159,710**	**$ 170,767**	**$ 175,095**	**$ 179,642**	**$ 184,424**	**$ 189,461**
193 - DIRECTOR OF FACILITIES & GROUNDS - Total			**$ 207,365**	**$ 259,245**	**$ 265,212**	**$ 271,431**	**$ 277,920**	**$ 284,697**
294 - TREE REMOVAL	513000	SALARIES OVERTIME	$ 3,000	$ 3,060	$ 3,121	$ 3,184	$ 3,247	$ 3,312
	531006	PURCHASE OF SERVICE	$ 12,500	$ 15,000	$ 15,750	$ 16,538	$ 17,364	$ 18,233
	541018	SUPPLIES	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
294 - TREE REMOVAL - Total			**$ 16,500**	**$ 19,080**	**$ 19,912**	**$ 20,782**	**$ 21,694**	**$ 22,649**
650 - PARKS & RECREATION	511000	SALARY PARK SUPT	$ 44,474	$ 45,364	$ 46,271	$ 47,197	$ 48,141	$ 49,103
	512100	SALARIES TOWN BEACH	$ 15,000	$ 15,300	$ 15,606	$ 15,918	$ 16,236	$ 16,561
	512102	SALARIES SUMMER RECREATION DIR	$ -	$ -	$ -	$ -	$ -	$ -
	514002	LONGEVITY PAY	$ -	$ -	$ -	$ -	$ -	$ -
	513000	SALARIES OVERTIME	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	519001	UNIFORM ALLOWANCE	$ 650	$ 663	$ 676	$ 690	$ 704	$ 718
	519010	CONTRACT EVALUATION STIPEND						
Personnel Sub-Total:			**$ 61,124**	**$ 62,347**	**$ 63,594**	**$ 64,866**	**$ 66,163**	**$ 67,486**
	531032	CONTRACTUAL SUMMER BASKETBALL	$ -	$ -	$ -	$ -	$ -	$ -
		DEPARTMENTAL EXPENSES	$ 6,400	$ 6,720	$ 7,056	$ 7,409	$ 7,779	$ 8,168
	531008	CUSTODIANS - BASKETBALL PROGRAM	$ -	$ -	$ -	$ -	$ -	$ -

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
	558000	UNIFORM ALLOWANCE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -
	531033	CONTRACTUAL BASKETBALL	$ -	$ -	$ -	$ -	$ -	$ -
	599999	BACK STOP - MARSHALL PARK	$ -	$ -	$ -	$ -	$ -	$ -
Expenses Sub-Total:			**$ 6,400**	**$ 6,720**	**$ 7,056**	**$ 7,409**	**$ 7,779**	**$ 8,168**
650 - PARKS & RECREATION - Total			**$ 67,524**	**$ 69,067**	**$ 70,650**	**$ 72,275**	**$ 73,942**	**$ 75,654**
Total: Department of Public Works			**$ 1,341,657**	**$ 1,540,637**	**$ 1,625,396**	**$ 1,711,632**	**$ 1,800,439**	**$ 1,891,918**
433 - SOLID WASTE COLLECTION/DISPOSAL	521023	EXPENSES SOLID WASTE	$ 125,000	$ 131,250	$ 131,250	$ 137,813	$ 137,813	**$ 144,703**
433 - SOLID WASTE COLLECTION/DISPOSAL - Total			**$ 125,000**	**$ 131,250**	**$ 131,250**	**$ 137,813**	**$ 137,813**	**$ 144,703**
Total: Solid Waste			**$ 125,000**	**$ 131,250**	**$ 131,250**	**$ 137,813**	**$ 137,813**	**$ 144,703**
Health & Sanitation								
512 - GENERAL HEALTH EXPENSE	511000	SALARY ADMINISTRATIVE ASSISTANT	$ 30,525	$ 31,136	$ 31,758	$ 32,394	$ 33,041	$ 33,702
Personnel Sub-Total:			**$ 30,525**	**$ 31,136**	**$ 31,758**	**$ 32,394**	**$ 33,041**	**$ 33,702**
	531006	PURCHASE OF SERVICE	$ 120	$ 122	$ 125	$ 127	$ 130	$ 132
	531031	RABID ANIMAL CONTROL	$ 200	$ 500	$ 510	$ 520	$ 531	$ 541
	534400	POSTAGE	$ 225	$ 230	$ 234	$ 239	$ 244	$ 248
	534500	ADVERTISING	$ -	$ -	$ -	$ -	$ -	$ -
	540000	OFFICE SUPPLIES	$ 500	$ 510	$ 520	$ 531	$ 541	$ 552
	571000	MILEAGE REIMBURSEMENT	$ 150	$ 153	$ 156	$ 159	$ 162	$ 166
	573000	DUES/MEMBERSHIP	$ 100	$ 250	$ 255	$ 260	$ 265	$ 271
	541023	EMERGENCY PREPAREDNESS	$ 300	$ 500	$ 510	$ 520	$ 531	$ 541
		TRAINING	$ -	$ 250	$ 255	$ 260	$ 265	$ 271
	573100	MEETINGS/SCHOOL	$ 120	$ 150	$ 153	$ 156	$ 159	$ 162
Expenses Sub-Total:			**$ 1,715**	**$ 2,665**	**$ 2,718**	**$ 2,773**	**$ 2,828**	**$ 2,885**
512 - GENERAL HEALTH EXPENSE - Total			**$ 32,240**	**$ 33,801**	**$ 34,477**	**$ 35,166**	**$ 35,869**	**$ 36,587**
521 - NASHOBA HEALTH	560010	NASHOBA HEALTH	$ 25,903	$ 27,198	$ 27,198	$ 27,198	$ 27,198	$ 27,198

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
521 - NASHOBA HEALTH - Total			**$ 25,903**	**$ 27,198**	**$ 27,198**	**$ 27,198**	**$ 27,198**	**$ 27,198**
522 - NASHOBA NURSING	560011	NASHOBA NURSING	$ 7,618	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
522 - NASHOBA NURSING - Total			**$ 7,618**	**$ 8,000**	**$ 8,000**	**$ 8,000**	**$ 8,000**	**$ 8,000**
299 - INSPECTOR OF ANIMALS	511000	SALARY INSPECTOR OF ANIMALS	$ 600	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
299 - INSPECTOR OF ANIMALS - Total			**$ 600**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**
Total: Health & Sanitation			**$ 66,361**	**$ 69,999**	**$ 70,675**	**$ 71,364**	**$ 72,068**	**$ 72,785**
541 - COUNCIL ON AGING	511000	SALARY COA DIRECTOR	$ 43,660	$ 44,533	$ 45,424	$ 46,332	$ 47,259	$ 48,204
	511001	SALARIES CLERICAL	$ 17,249	$ 20,000	$ 20,400	$ 20,808	$ 21,224	$ 21,649
	511003	SALARY MEAL SITE MANAGER	$ 9,500	$ 9,690	$ 9,884	$ 10,081	$ 10,283	$ 10,489
	511015	OUTREACH WORKER	$ 14,550	$ 30,000	$ 30,600	$ 31,212	$ 31,836	$ 32,473
		LONGEVITY	$ 517	$ 528	$ 538	$ 549	$ 560	$ 571
	519010	CONTRACT EVALUATION STIPEND	$ -					
Personnel Sub-Total:			**$ 85,476**	**$ 104,751**	**$ 106,846**	**$ 108,983**	**$ 111,163**	**$ 113,386**
	521011	ELECTRICITY CHARGES	$ 8,500	$ 8,925	$ 9,371	$ 9,840	$ 10,332	$ 10,848
	521025	HEATING CHARGES/NATURAL GAS	$ 6,000	$ 6,300	$ 6,615	$ 6,946	$ 7,293	$ 7,658
	523001	WATER CHARGES	$ 550	$ 578	$ 606	$ 637	$ 669	$ 702
	521006	SEWER CHARGES	$ 1,200	$ 1,260	$ 1,323	$ 1,389	$ 1,459	$ 1,532
	530000	PROGRAMS	$ 250	$ 500	$ 525	$ 551	$ 579	$ 608
	534400	POSTAGE	$ 250	$ 500	$ 510	$ 520	$ 531	$ 541
	534500	ADVERTISING	$ 100	$ 250	$ 255	$ 260	$ 265	$ 271
	540000	OFFICE SUPPLIES	$ 200	$ 500	$ 510	$ 520	$ 531	$ 541
	542002	PURCHASE COMPUTERS	$ -	$ -	$ -	$ -	$ -	$ -
	573100	MEETINGS/SCHOOL	$ 50	$ 500	$ 500	$ 500	$ 500	$ 500
	571000	MILEAGE REIMBURSEMENT	$ 2,500	$ 2,550	$ 2,601	$ 2,653	$ 2,706	$ 2,760
Expenses Sub-Total:			**$ 19,600**	**$ 21,863**	**$ 22,817**	**$ 23,816**	**$ 24,863**	**$ 25,961**
541 - COUNCIL ON AGING - Total			**$ 105,076**	**$ 126,614**	**$ 129,663**	**$ 132,799**	**$ 136,026**	**$ 139,347**

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
543 - VETERAN'S ADMINISTRATION	511000	SALARY VETERANS' AGENT	$ 3,600	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Personnel Sub-Total:			**$ 3,600**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**
	540000	OFFICE SUPPLIES	$ 200	$ 250	$ 250	$ 250	$ 250	$ 250
Expenses Sub-Total:			**$ 200**	**$ 250**	**$ 250**	**$ 250**	**$ 250**	**$ 250**
543 - VETERAN'S ADMINISTRATION - Total			**$ 3,800**	**$ 5,250**	**$ 5,250**	**$ 5,250**	**$ 5,250**	**$ 5,250**
544 - VETERANS BENEFITS	577001	VETERANS BENEFITS	$ 5,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
544 - VETERANS BENEFITS - Total			**$ 5,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
545 - REGISTRAR OF VETERANS GRAVES	541018	SUPPLIES - REGISTRAR OF GRAVES	$ 360	$ 500	$ 500	$ 500	$ 500	$ 500
545 - REGISTRAR OF VETERANS GRAVES - Total			**$ 360**	**$ 500**	**$ 500**	**$ 500**	**$ 500**	**$ 500**
692 - MEMORIAL DAY	541018	SUPPLIES	$ 750	$ 750	$ 750	$ 750	$ 750	$ 750
692 - MEMORIAL DAY - Total			**$ 750**	**$ 750**	**$ 750**	**$ 750**	**$ 750**	**$ 750**
Total: Veterans			**$ 9,910**	**$ 16,500**	**$ 16,500**	**$ 16,500**	**$ 16,500**	**$ 16,500**
Library								
610 - LUNENBURG PUBLIC LIBRARY	511000	SALARY LIBRARY DIRECTOR	$ 53,045	$ 58,000	$ 59,160	$ 60,343	$ 61,550	$ 62,781
	511002	SALARY ASST LIBRARY DIRECTOR	$ 38,419	$ 45,000	$ 45,900	$ 46,818	$ 47,754	$ 48,709
	511003	SALARIES STAFF	$ 133,080	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 162,365
	519010	CONTRACT EVALUATION STIPEND	$ -	$ -	$ -	$ -	$ -	$ -
		LONGEVITY	$ 4,780	$ 4,876	$ 4,973	$ 5,073	$ 5,174	$ 5,278
	511012	CUSTODIAL & MTC SALARIES						

FY2012 - 2016 Financial Forecast
November 2010

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
Personnel Sub-Total:			**$ 229,324**	**$ 257,876**	**$ 263,033**	**$ 268,294**	**$ 273,660**	**$ 279,133**
	521004	BLDG REPAIRS & MTC	$ 1,000	$ 1,020	$ 1,040	$ 1,061	$ 1,082	$ 1,104
	521006	SEWERAGE DISPOSAL	$ 1,000	$ 1,050	$ 1,103	$ 1,158	$ 1,216	$ 1,276
	521011	ELECTRICITY CHARGES	$ 29,999	$ 31,499	$ 33,074	$ 34,728	$ 36,464	$ 38,287
	521025	HEATING CHARGES/NATURAL GAS	$ 10,000	$ 10,500	$ 11,025	$ 11,576	$ 12,155	$ 12,763
	523001	WATER CHARGES	$ 550	$ 578	$ 606	$ 637	$ 669	$ 702
	524400	BOOK SERVICE	$ 5,818	$ 5,934	$ 6,053	$ 6,174	$ 6,297	$ 6,423
	531003	CONTRACTED SERVICES	$ -	$ -	$ -	$ -	$ -	$ -
	534400	POSTAGE	$ 500	$ 510	$ 520	$ 531	$ 541	$ 552
	540000	OFFICE SUPPLIES	$ 1,600	$ 1,632	$ 1,665	$ 1,698	$ 1,732	$ 1,767
	551000	LIBRARY MATERIAL	$ 50,000	$ 51,000	$ 52,020	$ 53,060	$ 54,122	$ 55,204
		NETWORK (CWMARS)	$ -	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 7,500
	571000	MILEAGE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ -	$ -
Expenses Sub-Total:			**$ 100,467**	**$ 111,222**	**$ 114,606**	**$ 118,122**	**$ 121,777**	**$ 125,578**
610 - LUNENBURG PUBLIC LIBRARY - Total			**$ 329,791**	**$ 369,098**	**$ 377,639**	**$ 386,416**	**$ 395,437**	**$ 404,711**
Debt Service								
710 - PRINCIPAL SERIAL LOANS	590001	SERIAL LOANS PRINCIPAL	$ 1,938,212	$ 1,856,346	$ 1,845,642	$ 1,850,345	$ 1,884,570	$ 1,912,809
710 - PRINCIPAL SERIAL LOANS - Total			**$ 1,938,212**	**$ 1,856,346**	**$ 1,845,642**	**$ 1,850,345**	**$ 1,884,570**	**$ 1,912,809**
751 - INTEREST SERIAL LOANS	590002	SERIAL LOANS INTEREST	$ 948,614	$ 833,736	$ 769,306	$ 698,525	$ 635,765	$ 571,854
751 - INTEREST SERIAL LOANS - Total			**$ 948,614**	**$ 833,736**	**$ 769,306**	**$ 698,525**	**$ 635,765**	**$ 571,854**
752 - INTEREST TEMPORARY LOANS	590003	TEMPORARY LOAN INTEREST	$ -	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
752 - INTEREST TEMPORARY LOANS - Total		**DPW Project**	**$ -**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**
753 - BOND ISSUANCE COSTS	590003	BOND ISSUANCE COSTS	$ -	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
752 - BOND ISSUANCE COSTS - Total			**$ -**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
754 - LOAN ADMINISTRATIVE FEES	590003	LOAN ADMINISTRATIVE FEES	$ 10,975					
754 - LOAN ADMINISTRATIVE FEES - Total			$ 10,975	$ -	$ -	$ -	$ -	$ -
Total: Debt Service			$ 2,897,801	$ 2,805,082	$ 2,729,949	$ 2,663,869	$ 2,635,335	$ 2,599,663
Retirement Assessment								
820 - WORCESTER COUNTY RETIREMENT	560001	COUNTY RETIREMENT	$ 583,808	$ 642,189	$ 706,408	$ 777,048	$ 854,753	$ 940,229
820 - WORCESTER COUNTY RETIREMENT - Total			$ 583,808	$ 642,189	$ 706,408	$ 777,048	$ 854,753	$ 940,229
Cherry Sheet Charges								
825 - STATE ASSESSMENTS	560002	MVE SURCHARGE	$ 9,440	$ 9,676	$ 9,918	$ 10,166	$ 10,420	$ 10,680
	560003	MOSQUITO CONTROL	$ 55,578	$ 56,967	$ 58,392	$ 59,851	$ 61,348	$ 62,881
	560004	AIR POLLUTION CONTROL	$ 2,772	$ 2,841	$ 2,912	$ 2,985	$ 3,060	$ 3,136
	560005	REGIONAL TRANSIT	$ 32,787	$ 33,607	$ 34,447	$ 35,308	$ 36,191	$ 37,095
	560006	SPECIAL EDUCATION	$ -	$ -	$ -	$ -	$ -	$ -
	560007	MASS BAY TRANSPORTATION	$ 30,128	$ 30,881	$ 31,653	$ 32,445	$ 33,256	$ 34,087
	560013	CHOICE TUITION ASSESSMENT	$ 266,713	$ 273,381	$ 280,215	$ 287,221	$ 294,401	$ 301,761
	560014	CHARTER TUITION ASSESSMENT	$ 325,360	$ 333,494	$ 341,831	$ 350,377	$ 359,137	$ 368,115
825 - STATE ASSESSMENTS - Total			$ 722,778	$ 740,847	$ 759,369	$ 778,353	$ 797,812	$ 817,757
831 - COUNTY TAX	560009	COUNTY TAX	$ -	$ -	$ -	$ -	$ -	
831 - COUNTY TAX - Total			$ -	$ -	$ -	$ -	$ -	$ -
Total: Cherry Sheet Charges			$ 722,778	$ 740,847	$ 759,369	$ 778,353	$ 797,812	$ 817,757
Unclassified								
691 - HISTORICAL COMMISSION	521001	OFFICE EQUIPMENT MTC	$ 350	$ 2,500	$ 500	$ 2,500	$ 500	$ 2,500
	540000	OFFICE SUPPLIES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	573000	DUES/MEMBERSHIP	$ -	$ -	$ -	$ -	$ -	
691 - HISTORICAL COMMISSION - Total			$ 850	$ 3,000	$ 1,000	$ 3,000	$ 1,000	$ 3,000

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
693 - BAND CONCERTS	520000	BAND CONCERT	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
693 - BAND CONCERTS - Total			**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,500**
841 - MONTACHUSETT PLANNING COMM	570007	MONTACHUSETT PLANNING COMM	$ 2,718	$ 2,854	$ 2,996	$ 3,146	$ 3,303	$ 3,469
841 - MONTACHUSETT PLANNING COMM - Total			**$ 2,718**	**$ 2,854**	**$ 2,996**	**$ 3,146**	**$ 3,303**	**$ 3,469**
912 - WORKERS COMPENSATION	570005	WORKERS COMPENSATION	$ 60,000	$ 63,000	$ 66,150	$ 69,458	$ 72,930	$ 76,577
912 - WORKERS COMPENSATION - Total			**$ 60,000**	**$ 63,000**	**$ 66,150**	**$ 69,458**	**$ 72,930**	**$ 76,577**
913 - UNEMPLOYMENT COMPENSATION - Total	570008	UNEMPLOYMENT COMPENSATION	$ 51,124	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
913 - UNEMPLOYMENT COMPENSATION			**$ 51,124**	**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ 25,000**
914 - INSURANCE	570001	HEALTH INSURANCE	$ 1,768,342	$ 1,936,547	$ 2,134,836	$ 2,350,971	$ 2,586,559	$ 2,843,349
	570002	LIFE INSURANCE	$ 18,060	$ 18,421	$ 18,790	$ 19,165	$ 19,549	$ 19,940
	570003	MEDICARE	$ 225,000	$ 229,500	$ 234,090	$ 238,772	$ 243,547	$ 248,418
	570016	PEC CHAPTER 32B EXPENSES	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	570004	INSURANCE COST CONTROL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
914 - INSURANCE - Total			**$ 2,031,902**	**$ 2,204,968**	**$ 2,408,216**	**$ 2,629,408**	**$ 2,870,155**	**$ 3,132,207**
945 - LIABILITY INSURANCE	570010	PROPERTY LIABILITY INSURANCE	$ 105,921	$ 111,217	$ 116,778	$ 122,617	$ 128,748	$ 135,185
		POLICE & FIRE IOD	$ 26,879					
945 - LIABILITY INSURANCE - Total			**$ 132,800**	**$ 111,217**	**$ 116,778**	**$ 122,617**	**$ 128,748**	**$ 135,185**
	578000	RESERVE FUND TRANSFERS	$ 50,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
132 - RESERVE FUND - Total			**$ 50,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**
	578000	SALARY RESERVE FUND TRANSFERS	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
133 - SALARY RESERVE - Total			**$ 30,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**

Line Code & Description	Object	Description	FY 2011 Appropriated	FY2012 Forecast	FY2013 Forecast	FY2014 Forecast	FY2015 Forecast	FY2016 Forecast
195 - TOWN REPORTS	511001	SALARIES CLERICAL	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
	534200	PRINTING	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500
	534400	POSTAGE	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
195 - TOWN REPORTS - Total			**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**	**$ 6,500**
525 - PHYSICALS	531034	PHYSICALS	$ 2,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500
525 - PHYSICALS - Total			**$ 2,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**	**$ 3,500**
Total: Unclassified			**$ 2,370,894**	**$ 2,547,539**	**$ 2,757,640**	**$ 2,990,129**	**$ 3,238,636**	**$ 3,512,937**
Cherry Sheet Offsets			$ 426,243	$ 447,555	$ 469,933	$ 493,430	$ 518,101	$ 544,006
Overlay			$ 145,000	$ 175,000	$ 150,000	$ 150,000	$ 175,000	$ 150,000
Other Articles			$ 15,000	$ -	$ -	$ -	$ -	$ -
Transfer to Stabilization			$ -	$ 100,000	$ 104,750	$ 108,710	$ 112,525	$ 116,227
Transfer to Capital			$ 317,785	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000
Transfer to Capital: Pavement Management Plan			$ -	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000
Total: Expenditures			**$ 28,170,773**	**$ 30,775,299**	**$ 32,203,730**	**$ 33,405,033**	**$ 34,633,138**	**$ 35,805,461**
		percent increase:		9.25%	4.64%	3.73%	3.68%	3.38%